

SECRET

24 April 1967

25X1

COMMENTS ON [] MEMORANDUM TO D/ORD

ON COORDINATION OF RESEARCH AND DEVELOPMENT

1. The fundamental purpose which [] addresses is to develop a more formal means of coordinating R&D between ORD and TSD well in advance of the budget submissions. Secondly, he would like to be certain that work performed in direct support of the Clandestine Services reflects their highest priority problems.

2. Our fundamental problem is lack of trust that TSD will honor its commitments. Our reasons are that their requirements have been altered in the past or have been so non-specific as to be almost meaningless. Also where overlap may occur, we have been kept in the dark as to their own specific programs.

3. Specific comments with respect to his memorandum are as follows.

a. Paragraph 1a points out that TSD should be the interface on all CS matters. As we know, this is not always the case nor is there any agreement between the DD/S&T and DD/P regarding the interface.

b. Paragraph 1b requests brief summary sheets on all ORD projects which are of interest to the CS. I assume that the computer print outs would be adequate or else we will have to go back and reinitiate something like the R&D Catalog Forms.

c. Paragraph 1g implies that we would have to coordinate pre-proposals and blue books with TSD. This seems redundant and unnecessary if there is an established dialogue on requirements. We already have a complicated chain of approval. I think that once we have agreed on requirements, we need only keep them informed on progress.

d. In paragraph 2a it is suggested that some of ORD's work should be directly responsive to CS priority requirements. I would only add that there may be areas where ORD lacks the technical capability to carry out some areas.

-2-

e. Paragraph 2d suggests that we work only on applied research, specifically feasibility studies, etc. In fact, it is frequently necessary that prototype development be done in order to prove out concepts.

f. Paragraph 2e, for the first time, states that TSD has the specific responsibility of keeping ORD adequately informed on current TSD work to avoid duplication. I only suggest that had they done this in the past there would be very little interfacing difficulty.

4. We still have not come to grips with the security problem as reflected in the TSD memorandum on [REDACTED] If tightly controlled security on operational R&D done by ORD is to be maintained, we must examine new methods so that these projects will have less exposure. The bigot list system has not been satisfactory.

25X

[REDACTED]
Deputy Director
of
Research and Development

25X